Lukashov O. O.,
Postgraduate student of Economic Policy and Management Department,
KRI NAPA, Kharkiv

SUBSTANTIATING ORGANIZATIONAL STRUCTURE
OF COMPLEX MECHANISM FOR STATE REGULATION
OF REGIONAL STRATEGIC DEVELOPMENT

Problem statement. Any public-administrative innovations have their organizational form and structure. These forms and structures normally originate as a response to inability of managerial systems to adequately meet the demands of the time. Proposals as to renovation of the complex mechanism for the state regulation of regional strategic development (RSD), which actually has to be upgraded under the pressure of decentralization and the reform of state regional policy and ‘smart specialization’ concept that has been under discussion in Ukraine since 2016, should also provide for a new vision of its structure, its hierarchical ‘tiers’ and the main types of links between them.

Recent research and publications analysis. There is but few modern publications on designing of management mechanism structures. Most of them are written within the framework of the structural and functional approach. (N. Meltiukhova, H. Odintsova, L. Naboka and others); the integration approach through vertical and horizontal integration (K. Adamov, I. Bieliaieva, V. Chainikov, B. Milner and other researchers); the cluster approach (S. Dreving, Yu. Lavrykova and others). However, for the time being the science practically lacks ready-made solutions for organizational formation of regional development mechanisms which could directly apply the European principles and concepts of ‘smart specialization’ or, at least, those of the ‘learning region’. All the above said has formed a proper theoretical basis of the present paper.

The paper objective is a scientific substantiation of the organizational structure of the complex mechanism for the state regulation of the strategic
development of the modern Ukrainian region on the basis of the ‘learning region’ scientific concept.

**The paper main body.** The paper presents a scientific substantiation of the organizational structure of the complex mechanism for the state regulation of the strategic development of the modern Ukrainian region on the basis of the ‘learning region’ scientific concept. A regional coordinating council acts as a regional control subsystem at the regional level; at the anchor project level – a ‘managing company’ non-profit organization; at the target program level – the regional administration departments.

**Conclusions of the research.** The paper proposes an original organizational structure of the complex mechanism for the state regulation of the strategic development of the region, in which regional control subsystems are represented by: a regional coordinating council at the regional level; at the anchor project level – a ‘managing company’ non-profit organization; at the target program level – the regional administration departments. Accordingly, the controlled subsystems are represented by: a coordination centre – at the regional level; an executive board – at the anchor project level; program manager – at the target program level.

The prospects for further research are seen as a search for explicitation of the organizational and role mechanism for managing implementation of a regional projects program as a reasonable way to implement a scientific and applied concept of the ‘learning region’ in Ukraine.